HSE National Clinical Programmes Conference Day Recovery, Resilience and Reform

The Future of Data and Information Systems for Health Service Modelling to support recovery, resilience and reform – what can we absorb, adapt and transform reflecting upon the last 3 years

Dr Paul Kavanagh,

National Health Intelligence Unit, HSE Strategy and Research

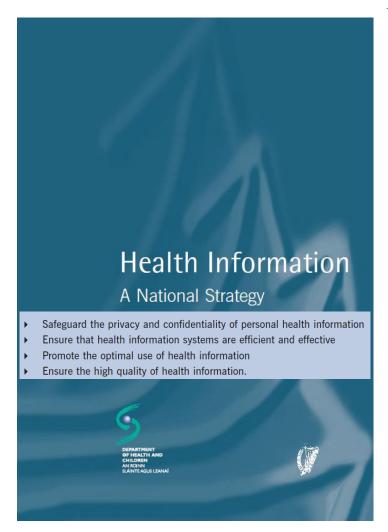
Where were we?

What happened?



What happened?

Where were we?





An tÚdarás Um Fhaisnéis agus Cáilíocht Sláinte

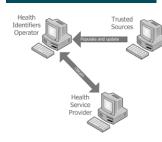
A review of the inclusion of equity stratifiers for the measurement of health inequalities within health and social care data collections in Ireland













IDENTIFIES EACH PERSON



HEALTH INFORMATION AND PATIENT SAFETY BILL

Revised General Scheme







Where were we? What happened?



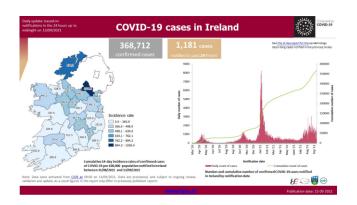
China pneumonia outbreak: Mystery virus probed in Wuhan

Coronavirus pandemic



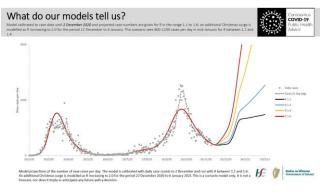






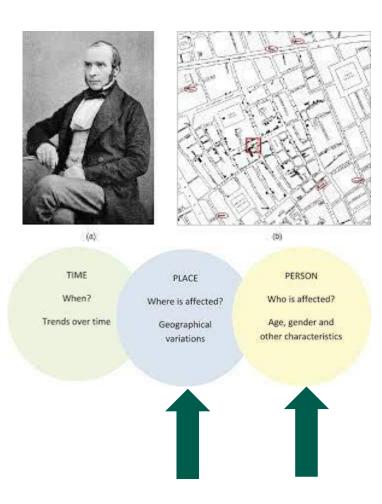




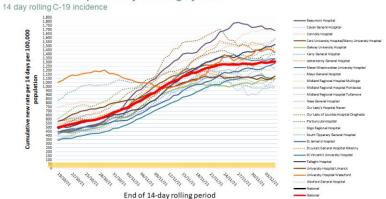








Atlas - C-19 hospital early warning system



C-19 National and Dublin maps





Original Research

Just a bad flu? Tackling the "infodemic" in Ireland through a comparative analysis of hospitalised cases of COVID-19 and influenza







A retrospective cohort study of outcomes in hospitalised COVID-19 patients during the first pandemic wave in Ireland

Kenneth Beatty¹ · Paul M. Kavanagh^{1,2}

		Adverse outcomes					
Age group (years)	n (%)	Long LOS % (95% CI)	ICU admission % (95%CI)	Inhospital mortality % (95% CI)			
0-39	605 (14.8)	5.3 (3.65–7.39)	8.1 (6.05–10.57)	1.3 (0.57-2.59)			
40-64	1440 (35.2)	20.2 (18.16-22.38)	18.8 (16.76-20.86)	5.0 (3.93–6.26)			
65-84	1511 (38.0)	35.3 (32.95–37.77)	12.1 (10.54–13.85)	24.8 (22.66–27.08)			
85+	530 (13.0)	37.9 (33.78-42.21)	2.6 (1.45–4.39)	41.9 (37.65–46.22)			
Total	4086 (100.0)	26.2 (24.89-27.61)	12.8 (11.74–13.81)	16.6 (15.44–17.74)			



Carroll et al. SMC Au6ic Health (2021) 21:1705 https://doi.org/10.1106/s12889.021-11777-5 BMC Public Health

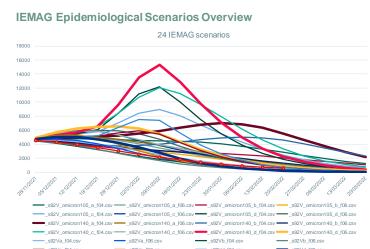
A review of the inclusion of equity stratifiers for the measurement of health inequalities within health and social care data collections in Ireland

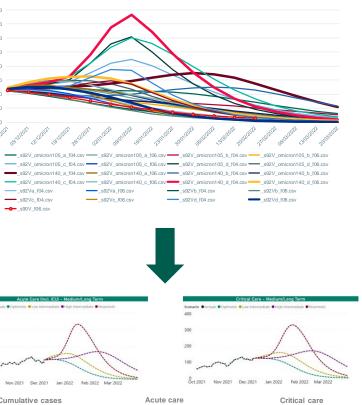
Christopher Carroll O Katle Evans , Khalifa Elmusharaf Patrick O'Donnell Anne Dee Diarmuid O'Donovan an

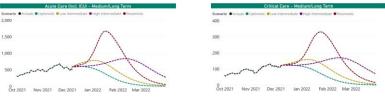




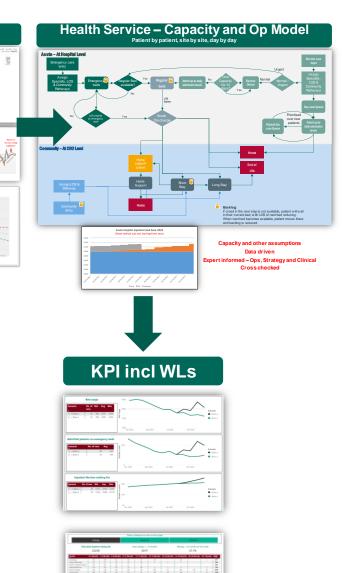








Cumulative cases				Acute care				Critical care				
icenario	Cumulative cases December	Cumulative cases January	Cumulative cases February	Scenari	o acute care	31/01/2021 acute care occupancy	acute care	Max acute care occupancy	Scenario	critical care	31/01/2021 critical care Occupancy	critical care
otimistic cenario	147,500	72,200	11,800	Optimistic Scenario	555	201	36	614	Optimistic Scenario	118	53	10
Low ermediate	185,600	146,200	38,300	Low Intermedia	e 777	459	126	784	Low Intermediate	153	112	34
High irmediate	155,000	190,600	175,900	High Intermedia	e 626	806	710	839	High Intermediate	125	156	156
ssimistic cenario	196,400	387,000	110,900	Pessimisti Scenario	937	1,312	361	1,672	Pessimistic Scenario	159	305	98



Demand







DATA AND INFORMATION MANAGEMENT TEAM MEETING 18th of October 2022 at 12 noon

AGENDA

1.	Update Science Foundation Ireland (SFI) Research Centre support projects – Collaboration with IEMAG
2.	Data Analytics and Capacity Modelling
3.	Data Governance
4.	Health Identifier Service
5.	Data Protection & Data Breaches
6.	COVID-19 Tracker
	6.1 HSE COVID-19 Dataset Specification Management Process
7.	Reporting and Reviews
8.	HSE/CSO Statistical Liaison Group
9.	Ukraine Refugees Programme
	9.1 Implementation of HSE COVID-19 Dataset Specification Management Process
10.	Any Other Business

From Silos to Systems

PROGRAMME MANAGER

- · Designs a plan
- Accountability within a governance system
- Ensures that delivery milestones are met
- Deals with risk and ensures that barriers are overcome

Independent Complicated

CONVENOR

- Builds community
- Boosts commitment to a collective goal
- Enables trusting relationships
 - Seeks win/wins
 - Makes sense of things for community members: the why?
- Helps spread learning across a whole system

Interdependent Complex

Leadership, governance, ways of working ... culture



Where were we?

What happened?

What next?





Effective engagement

Coordinated and ongoing public and professional engagement is essential to build trust and ensure success of new initiatives. This requires strategic leadership and a clear strategy and implementation plan.

Technical & operational requirements

Infrastructure to support data use is needed, including a citizen health portal and data sharing service. These must be underpinned by technical, security and data quality standards. Appropriate resources must be allocated for implementation.



Legislative framework

New legislation should address the health information landscape in a holistic way and act as a catalyst for a more integrated health and social care sector. Regulations, guidelines, codes of practice and policy should be developed to support implementation.

Governance structures

Governance structures for the collection, use and sharing of health information, including a national strategic entity and relevant oversight committees, are critical. They must be underpinned by expertise at a local level, and supported by a standards-based data governance framework.

Spending 33-50% of EU benchmarks
Capacity, Capability, Culture















Right information, right place, right time



Level 1 Basic	Level 2 Opportunistic	Level 3 Systematic	Level 4 Differentiating	Level 5 Transformational
Data is not exploited, it is used D&A is managed in silos People argue about whose data is correct Analysis is ad hoc Spreadsheet and information firefighting Transactional	IT attempts to formalize informalize information availability requirements Progress is hampered by culture; inconsistent incentives Organizational barriers and lack of leadership Strategy is over 100 pages; not business-relevant Data quality and insight efforts, but still in silos	Different content types are still treated differently Strategy and vision formed (five pages) Agile emerges Exogenous data sources are readily integrated Business executives become D&A champions	Executives champion and communicate best practices Business-led/driven, with CDO D&A is an indispensable fuel for performance and innovation, and linked across programs Program mgmt. mentality for ongoing synergy Link to outcome and data used for ROI	D&A is central to business strategy Data value influences investments Strategy and execution aligned and continually improved Outside-in perspective CDO sits on board

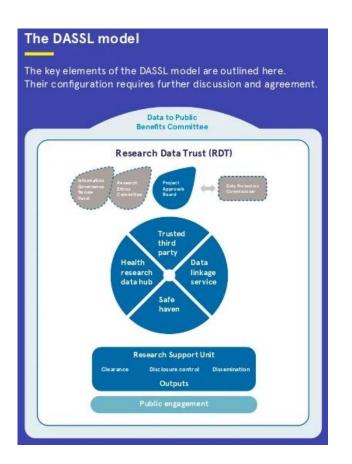
D&A = data and analytics; ROI = return on investment

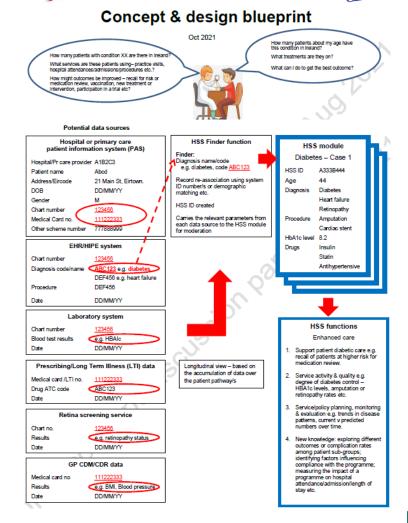
© 2017 Gartner, Inc.



What next?







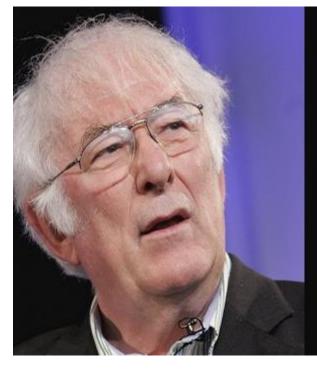
Health Support System (HSS)

From Silos to Systems



Final thought ... can we absorb, adapt and transform?





Hope is not optimism, which expects things to turn out well, but something rooted in the conviction that there is good worth working for.

— Seamus Heaney —

Not just optimistic – hopeful because recent experience has built our conviction that good health information which is used well is worth working for